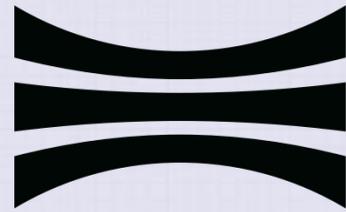


February 9, 2026

OUSTER



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NASDAQ



Forward-Looking Statements

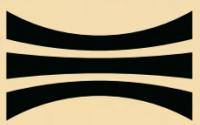
This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Ouster intends such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in Section 27A of the Securities Act of 1933, as amended and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements are based upon current plans, estimates and expectations of management that are subject to various risks and uncertainties that could cause actual results to differ materially from such statements. The inclusion of forward-looking statements should not be regarded as a representation that such plans, estimates and expectations will be achieved. Words such as “anticipate,” “expect,” “project,” “intend,” “brings,” “believe,” “may,” “will,” “should,” “plan,” “could,” “continue,” “target,” “contemplate,” “estimate,” “forecast,” “guidance,” “predict,” “possible,” “potential,” “pursue,” “likely,” and the negative of these terms and similar expressions are intended to identify forward-looking statements, though not all forward-looking statements use these words or expressions. All statements, other than statements of historical fact, including statements regarding the development of an end to end sensing and perception platform; enhanced software capabilities; Ouster’s long-term financial framework for revenue growth and margin targets and anticipated profitability; the anticipated timing and development of new next generation hardware and software solutions; anticipated customer base and customer demand; anticipated strengths and benefits resulting from the StereoLabs acquisition; and Ouster’s business objectives, plans, strategic priorities, and market growth, all constitute forward-looking statements. All forward-looking statements are subject to risks and uncertainties that may cause actual results to differ materially from those that we expected, including, but not limited to, risks related to the substantial research and development costs needed to develop and commercialize new products; the challenges in developing an integrated platform solution; the ability of the integrated digital lidar and stereo vision camera technologies and new software solutions to catalyze growth; challenges with the integration of StereoLabs; the adoption of its products and the growth of the lidar market generally; product quality and liability risks; Ouster’s forecasts for market growth; the competitive environment in which Ouster operates; the selection of Ouster’s products for inclusion in the target markets; Ouster’s ability to manage growth, including growing the sales and marketing organization; Ouster’s ability to maintain competitive average selling prices or high sales volumes or reduce product costs; conditions in Ouster’s customers’ industries; risks related to international operations, including international manufacturing; cancellation or postponement of contracts or unsuccessful implementations; Ouster’s ability to manage its inventory; credit risk of customers; Ouster’s ability to use tax attributes; Ouster’s ability to recruit and retain key personnel; its ability to complete or achieve the anticipated benefits of new acquisitions or investments; the impact of recent U.S. legislation on Ouster’s business; changes to trade policy, tariffs, and import/export regulations may have a material adverse effect on Ouster’s business, financial condition and results of operations; risks related to the use of AI tools by us and others; Ouster’s ability to adequately protect and enforce its intellectual property rights; legal and regulatory risks; risks related to operating as a public company; and other important factors discussed in the Company’s Annual Report on Form 10-K for the year ended December 31, 2024 and Quarterly Report on Form 10-Q for the three months ended September 30, 2025, and as may be further updated from time to time in the Company’s other filings with the SEC. Readers are urged to consider these factors carefully and in the totality of the circumstances when evaluating these forward-looking statements, and not to place undue reliance on any of them. Any such forward-looking statements represent management’s reasonable estimates and beliefs as of the date of this presentation. While Ouster may elect to update such forward-looking statements at some point in the future, it disclaims any obligation to do so, other than as may be required by law, even if subsequent events cause its views to change.

Use of Estimates

Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which Ouster operates is based on information from independent industry and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly available information released by independent industry analysts and other third-party sources, as well as data from our internal research, and are based on assumptions made by the Company upon reviewing such data, and the Company’s experience in, and knowledge of, such industry and markets, which the Company believes to be reasonable. In addition, projections, assumptions and estimates of the future performance of the industry in which Ouster operates and its future performance are necessarily subject to uncertainty and risk due to a variety of factors, including those described above and in our filings with the SEC. These and other factors could cause results to differ materially from those expressed in the estimates made by independent parties and by the Company.

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StereoLabs*

CREATING

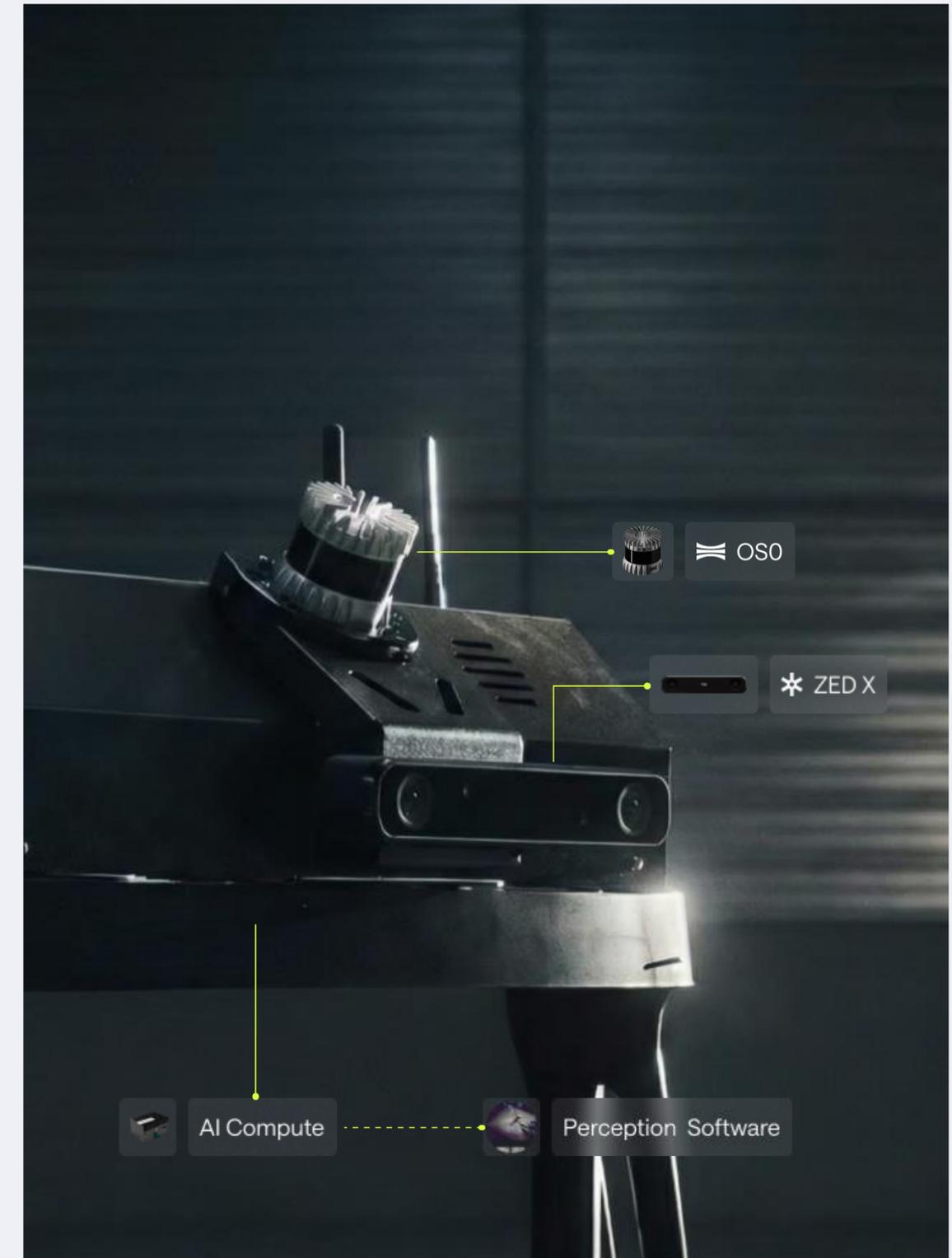
A World-Leading Sensing & Perception
Company for Physical AI

Sensing and Perception  *  for Physical AI

Physical AI's First

Unified Sensing & Perception Platform

Combines high-performance digital lidar, cameras, AI compute, sensor fusion and perception software, and cutting-edge AI models



Sense

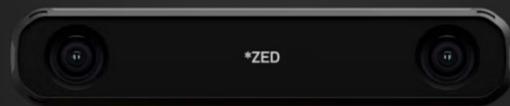
☰ OS Digital Lidar

360° scanning digital lidar
Hemispheric, short, mid, and
long-range sensors



* ZED Cameras

Complete portfolio of industrial
monocular and stereo cameras



Think

Perception Software

AI enabled object detection,
classification, tracking,
and navigation



AI Compute

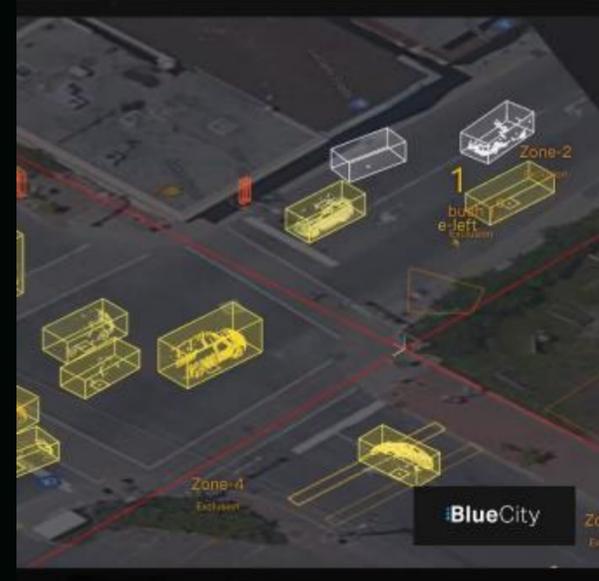
Compact and powerful
compute to unlock AI powered
by NVIDIA® Jetson Orin™



Act

Applications

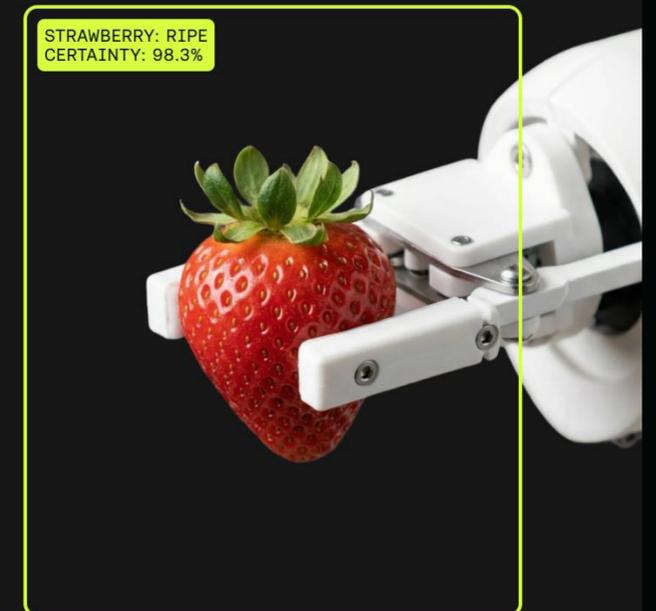
Turnkey software solutions for verticalized use-cases
Enable real-world autonomy across verticals



Learn

AI Training & Models

Real-world 3D data collection enables networked fleet
learning
Deep-learning models trained on millions of labeled objects



The Precision of 3D Digital Lidar



The Richness of Camera Vision





* ZED X cameras

≡ REV7 OS1

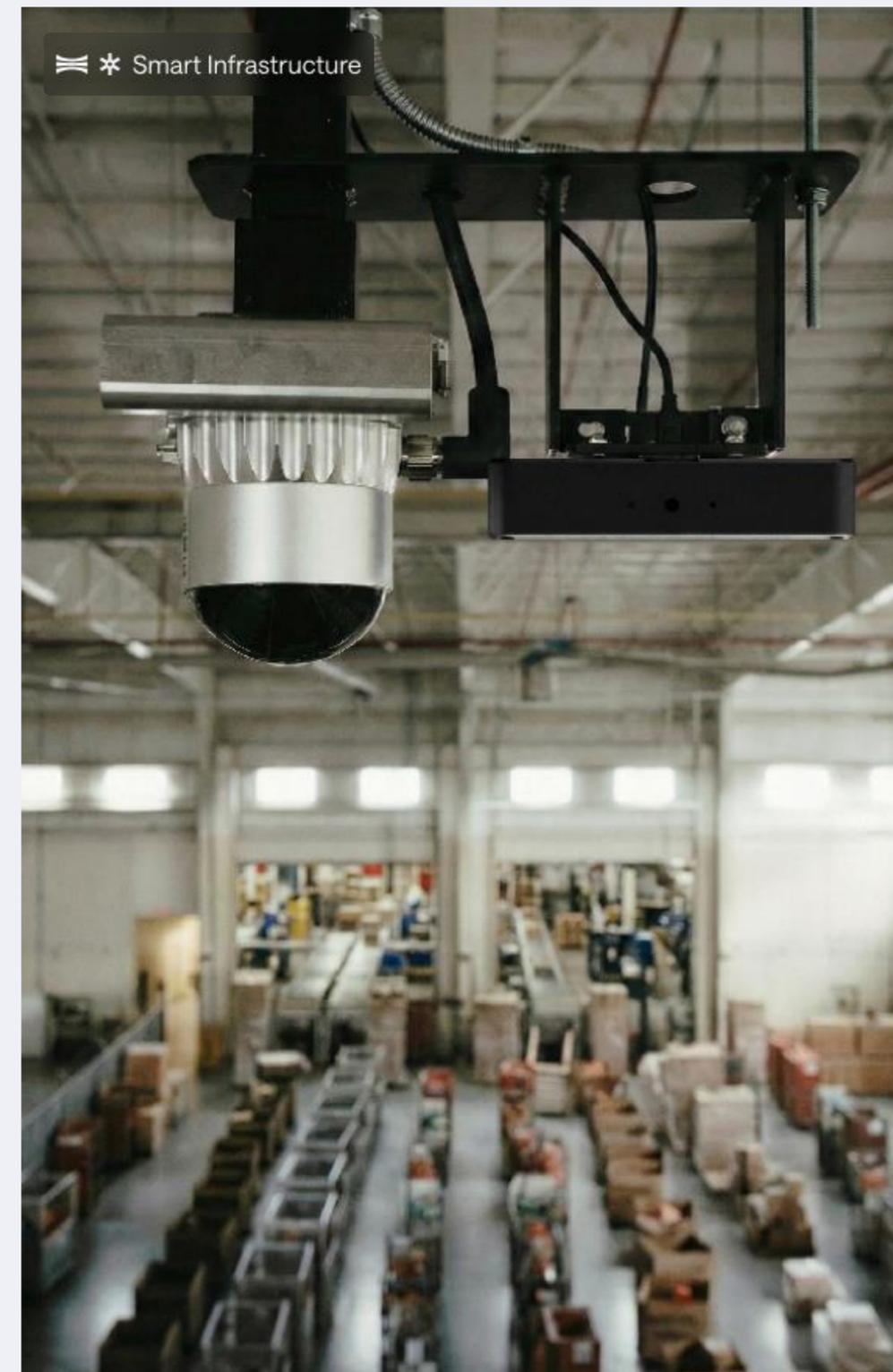
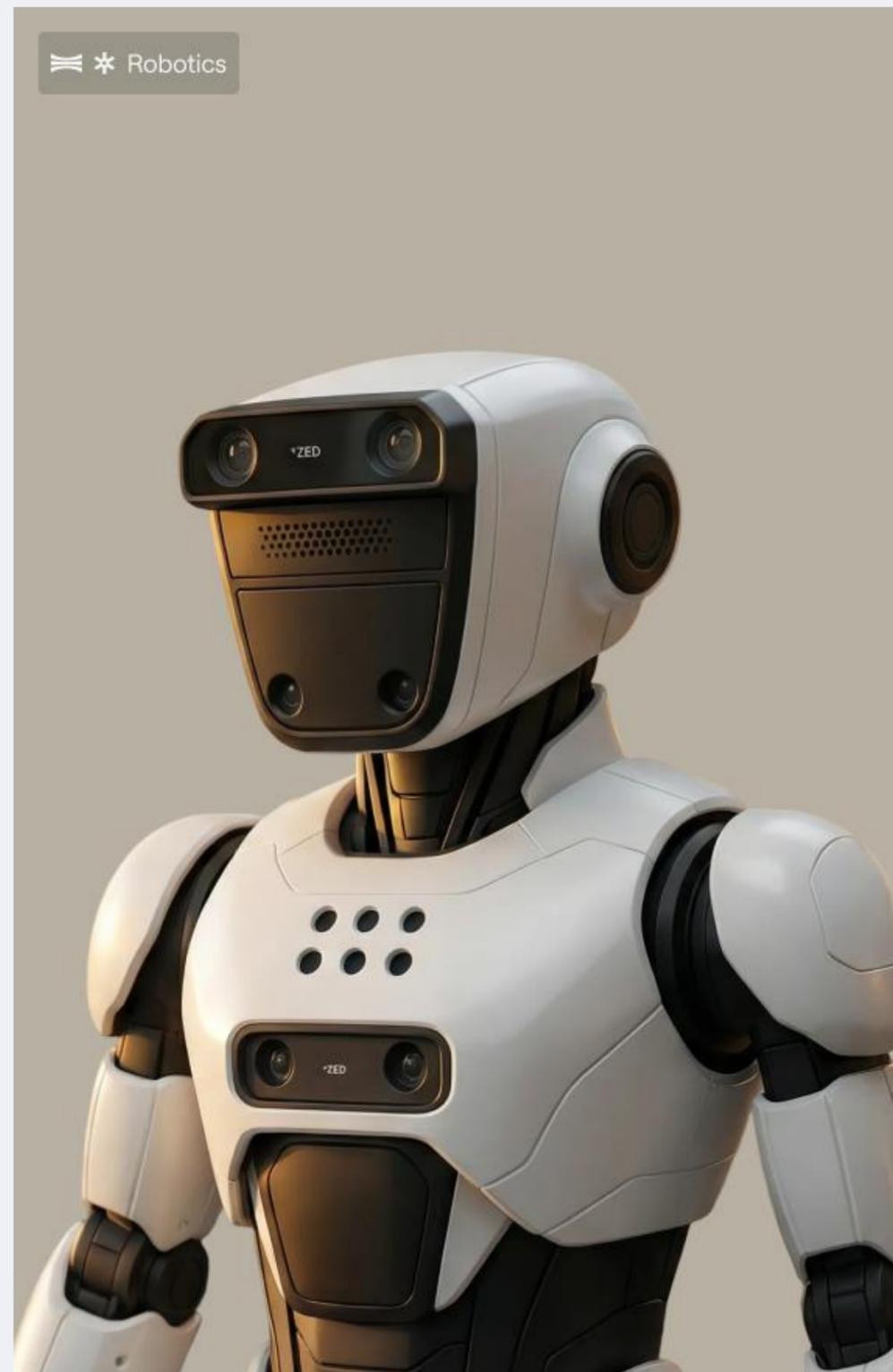
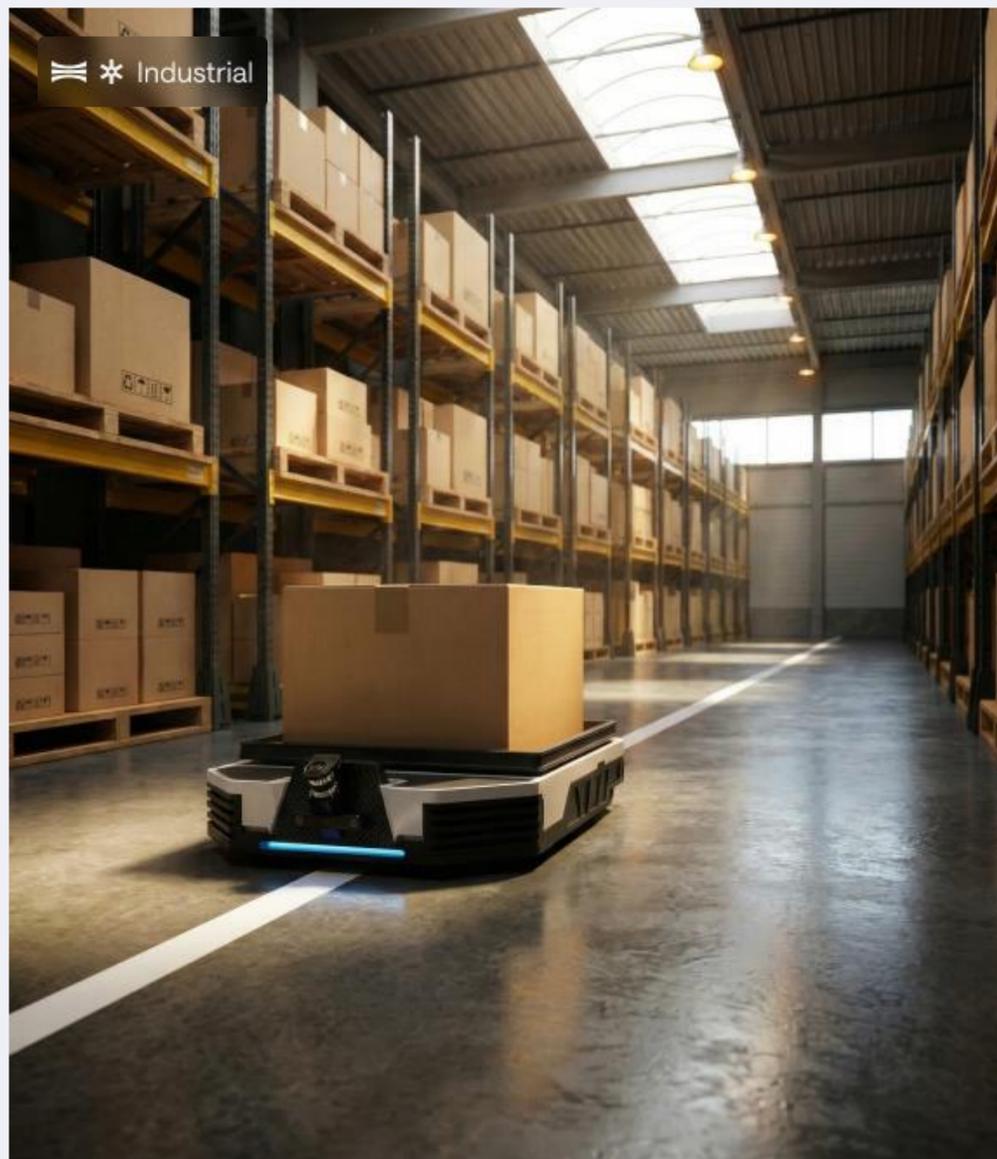
AI compute

Total Situational Awareness

Sensor data, software, and AI compute that works reliably, in real-time

Short-range stereo camera data for maneuvering in narrow, dynamic aisles, distinguishing objects, and reading visual indicators

Precision lidar data for mapping, localization, and safe obstacle avoidance at any speed



Single Source for Sensing & Perception

StereoLabs*



10,000+

Customers

90,000+

Cameras Shipped

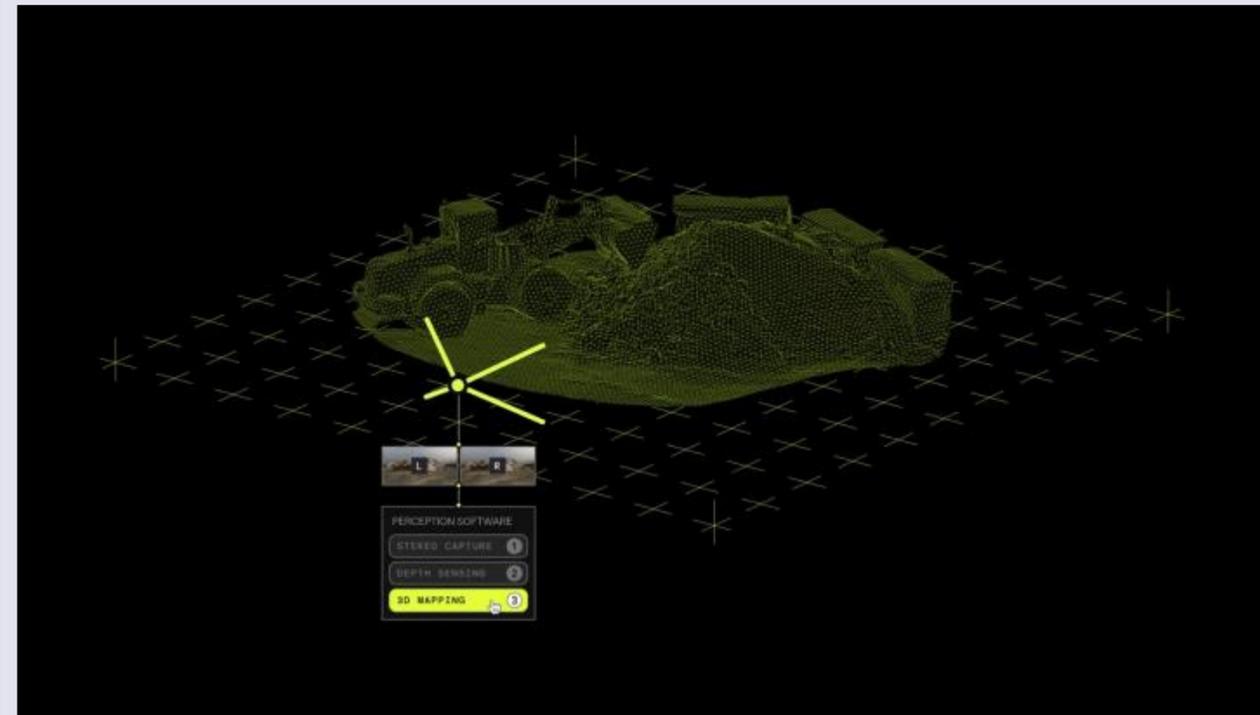
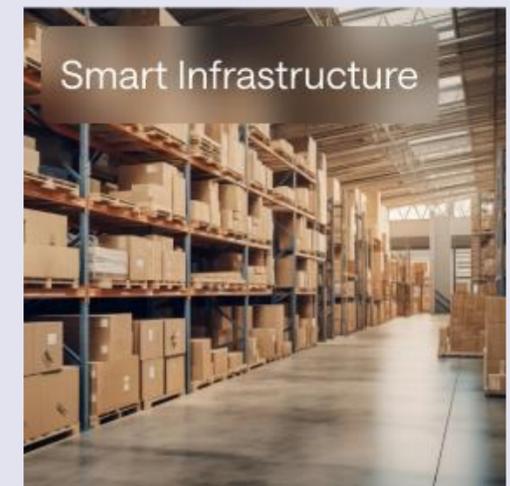
Robotics



Industrial



Smart Infrastructure



StereoLabs ZED high-performance cameras deliver best-in-class 2D and 3D color data with ultra-low latency.

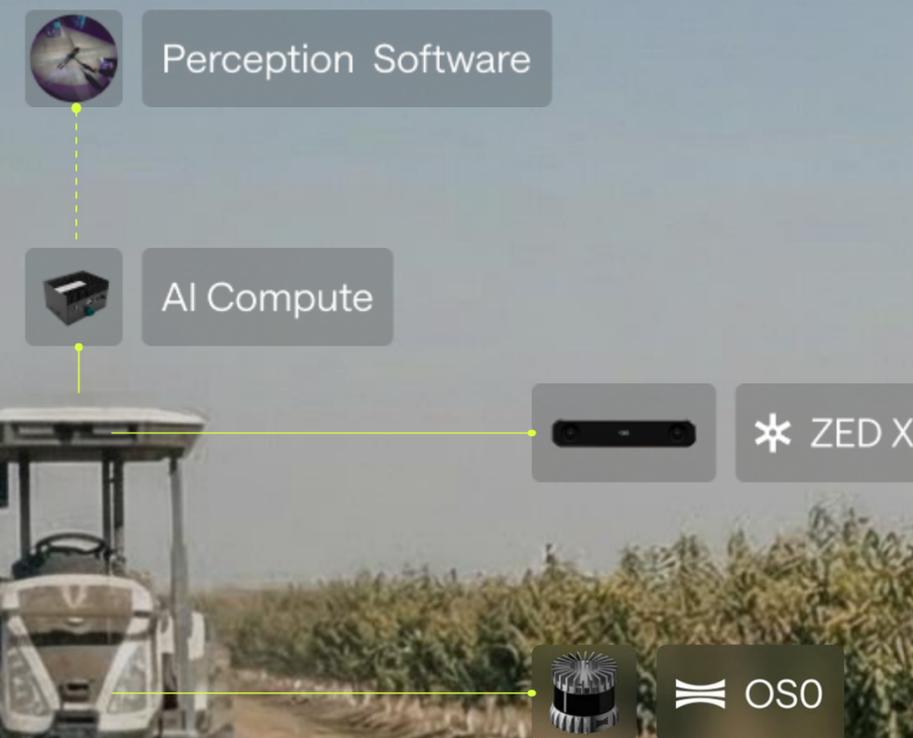
Ruggedized to endure the harshest industrial conditions with a compact factor that simplifies robotics integration.

Proprietary Neural Depth engine delivers a 10x sensing price-to-performance advantage.

Embedded AI compute hardware facilitates native, real-time sensor fusion at the edge for low-latency perception pipelines.

Strategic Rationale

- Provides a Comprehensive Single-Source
- Accelerates Customer Development
- Strengthens Software Capabilities
- Extends Market Reach
- Drives Stakeholder Value

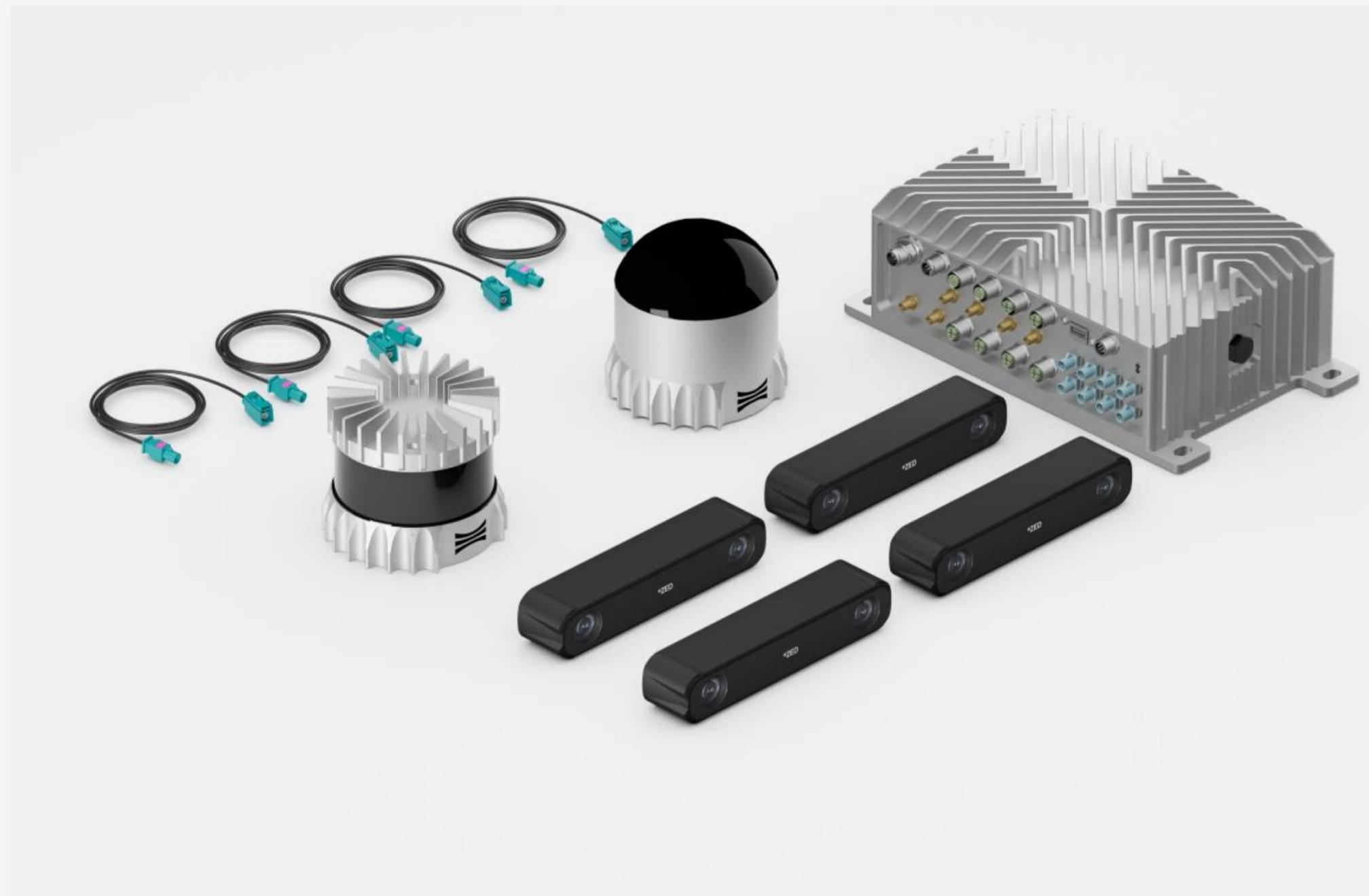


Accelerates Customer Development

Delivers seamlessly synchronized and calibrated data out-of-the-box

Optimizes manipulation, safety, and navigation

Simplifies development while reducing costs



Strengthens Software Capabilities

Harnesses combined investments in AI training and proven in-house models

Merges Ouster's expertise in complex spatial data with StereoLab's leadership in industrial perception

Accelerates software development

Provides increased capabilities to customers



Extends Market Reach

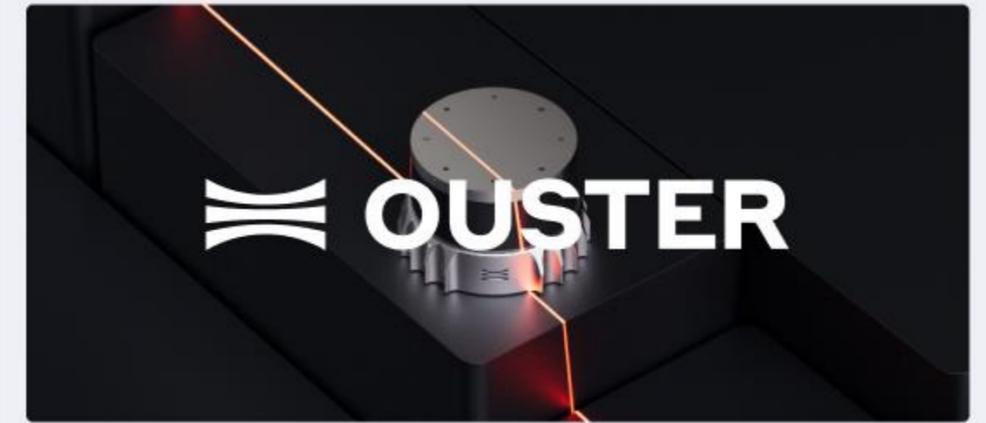
Significantly increases TAM across robotics, industrial and smart infrastructure

High-growth use-cases for humanoid robotics, industrial automation, and visual inspection

Adds new customers and design wins with top-tier OEMs



Drives Stakeholder Value



Transaction Terms:

\$35 million

in cash on hand

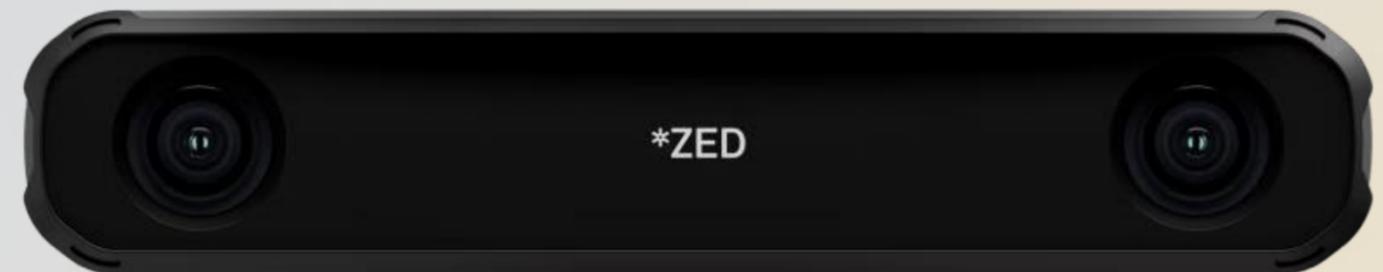
1.8 million

shares, of which 0.7 million will be released over a four-year period

StereoLabs is a high-growth, high-margin, EBITDA positive business

Accretive to Ouster's path to profitability

≡ Ouster is positioned as the **foundational** end-to-end sensing and perception platform for Physical AI



Sense · Think · Act · Learn

  Sensing and Perception for Physical AI

■ Thank you!